

Kahler Slater



Incorporating Smart Building Technology to Gain Efficiencies



Wisconsin Healthcare
Engineering Association

ANNUAL CONFERENCE 10.01.24

Learning Objectives

- ① Understand how to identify technology use cases early in the programming phase.
- ② Gain perspectives on how technology can improve operational and clinical outcomes.
- ③ Identify strategies to enhance safety and security through technology.
- ④ Learn about reaching sustainability goals through smart building technology.

Introductions



Dave Sheedy
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Healthcare Team Leader,
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Regional Operations Director,
Principal
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Why Innovating with Technology Solves

Healthcare Challenges



Technology Opportunities

The delivery of sustainable healthcare will continue to rely on innovation and technology solutions.

Understanding the root operational, clinical, and experiential processes is the most important step before integrating technology. The two are intertwined.

What are we solving for?



Where Technology Solutions have an impact today

- Safety/Security
- Sustainability
- Energy
- Efficiency/Ease of Operations
- Consumer Expectations
- Change Management



Safety/Security

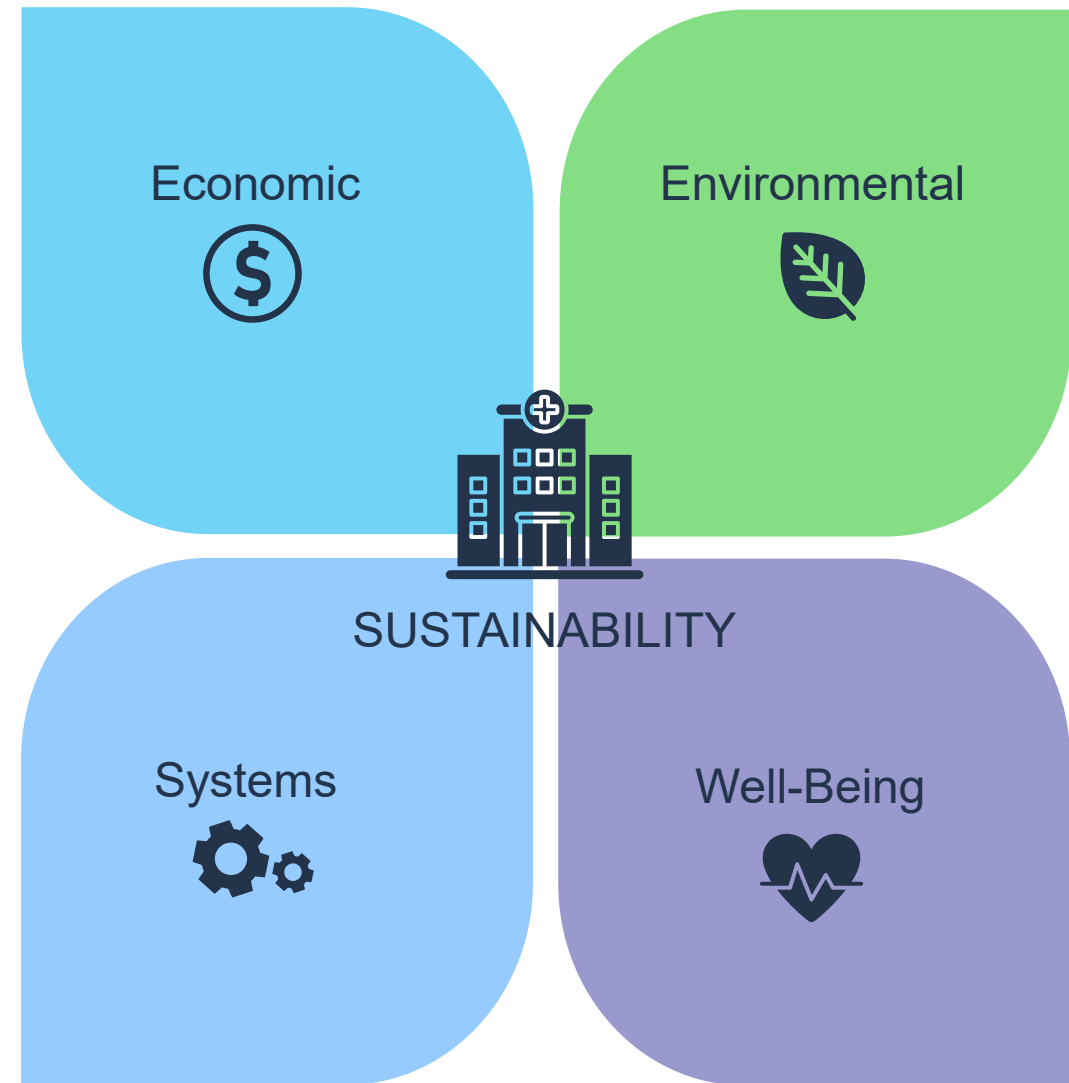
An ideal patient and staff experience starts with a strong perception of safe environment.

Safety, includes secure access, patient safety, healthy work environment, operational hazards, infection control, and incident planning.



Sustainability & Resilience

- Improved efficiency and moderation in the use of materials, energy, waste production and the ecosystem at large
- Support health and well-being for all people - physical, mental, and emotional effects on building occupants and the surrounding community
- Minimize operational downtime



Energy

- Using less
- Controlling it
- Generating it
- Manage sources
 - Solar
 - Geothermal
 - Recycled



Efficiency & Ease of Operations

- Workflow - staff, information, and supply management
- Ease of facility operations supporting with less staff
- Automation, shift repetitive tasks – improve staff experience
- Technology can eliminate process waste



Consumer Expectations

- Expectations include access to more responsive relevant, and targeted communication and services.
- Curated and personalized experiences
- Digital access & automated prompts
- Do research, ask questions and buy services



Virtual Arrival Experience



Carle

Registration



← Wound Healing Center
← Cardiac/Pulmonary Rehabilitation
← Physical & Occupational Therapy

A
Occupational Medicine
Ophthalmology

Change Management

- Continuous change is our new reality
- Data informed proactive change management improves staff experiences by understanding value
- Connecting people to the purpose of change identifies a common thread



Smart Building Trends for Healthcare

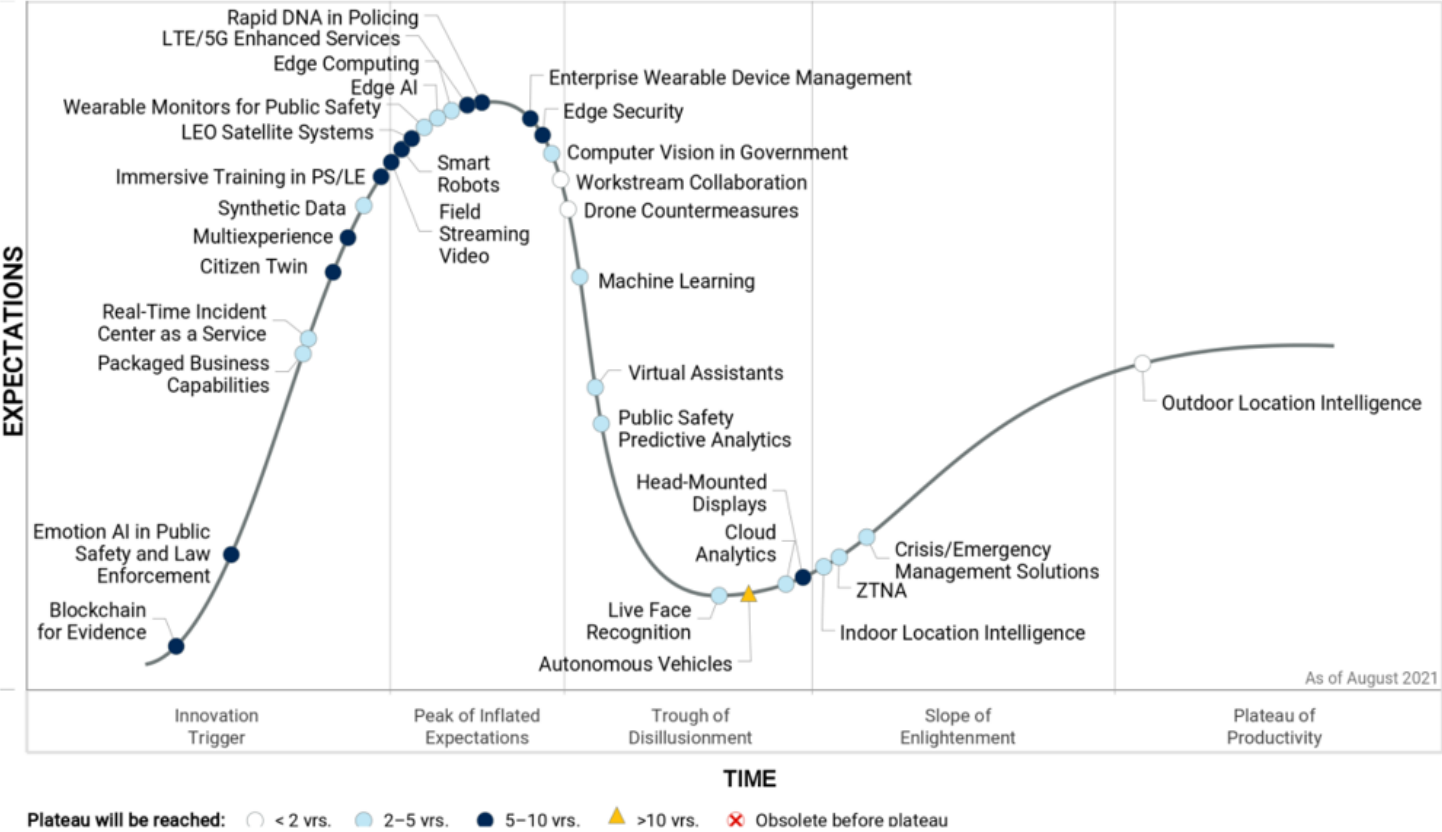
Technology to Support Healthcare Operations

- Patient Experience
- Staff Effectiveness
- Clinical/Operational Efficiency
- Communications



Technology Hype Cycle

Hype Cycle for Real-Time Health System Technologies, 2021



Real Time Health System

Sources of
Operational
Intelligence

Diverse Data Sources

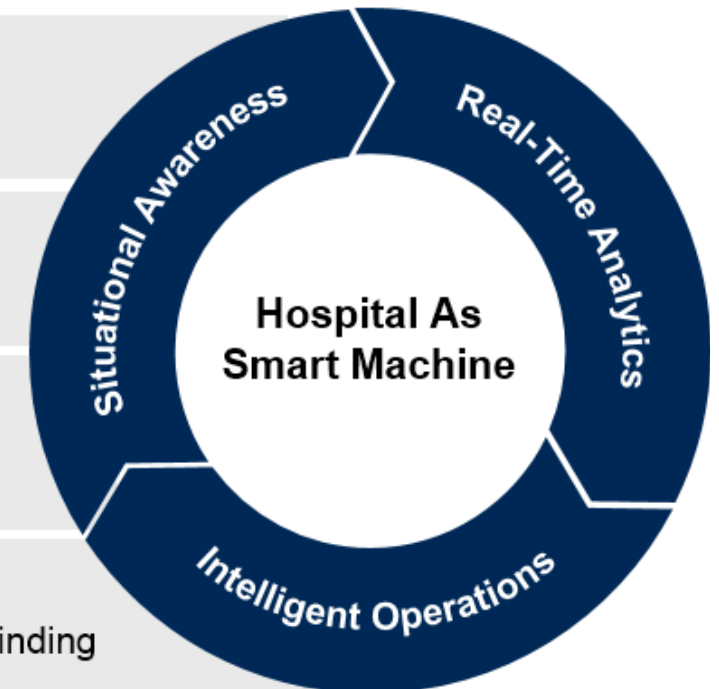
Patient: Registration, discharge, transitions of care, HL7 trigger events

Clinical: EHR, laboratory, pharmacy, medical imaging, ED, PHM, telemedicine

Clinical Ops: CC&C, nurse call, PTCM, IPC, patient monitoring, smart patient room, infection control, infant protection, bed management

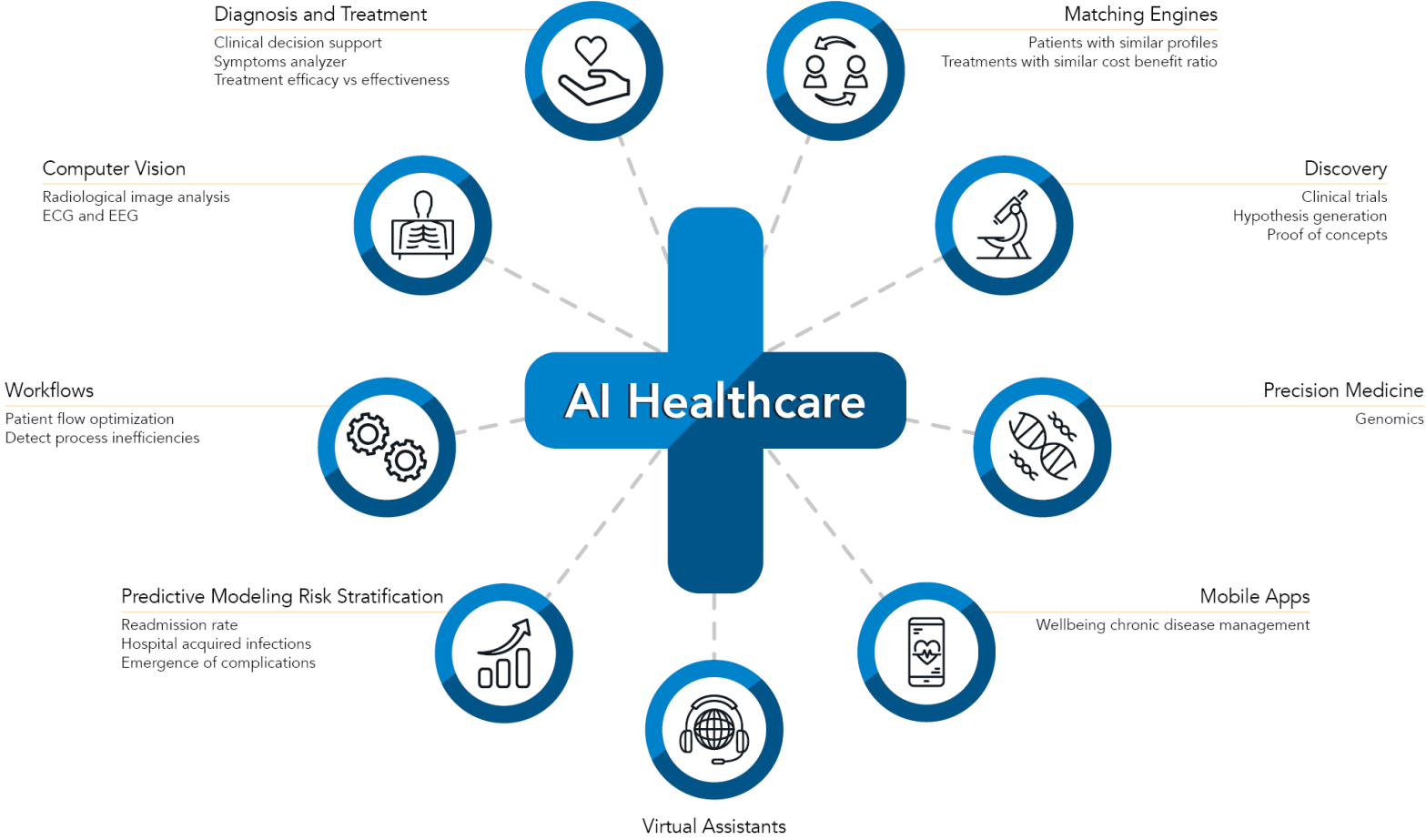
Facility/Other: IoTH, location- and condition-sensing, CRM, supply chain, environmental monitoring, GPS, wayfinding

Real-Time Health System



Artificial Intelligence

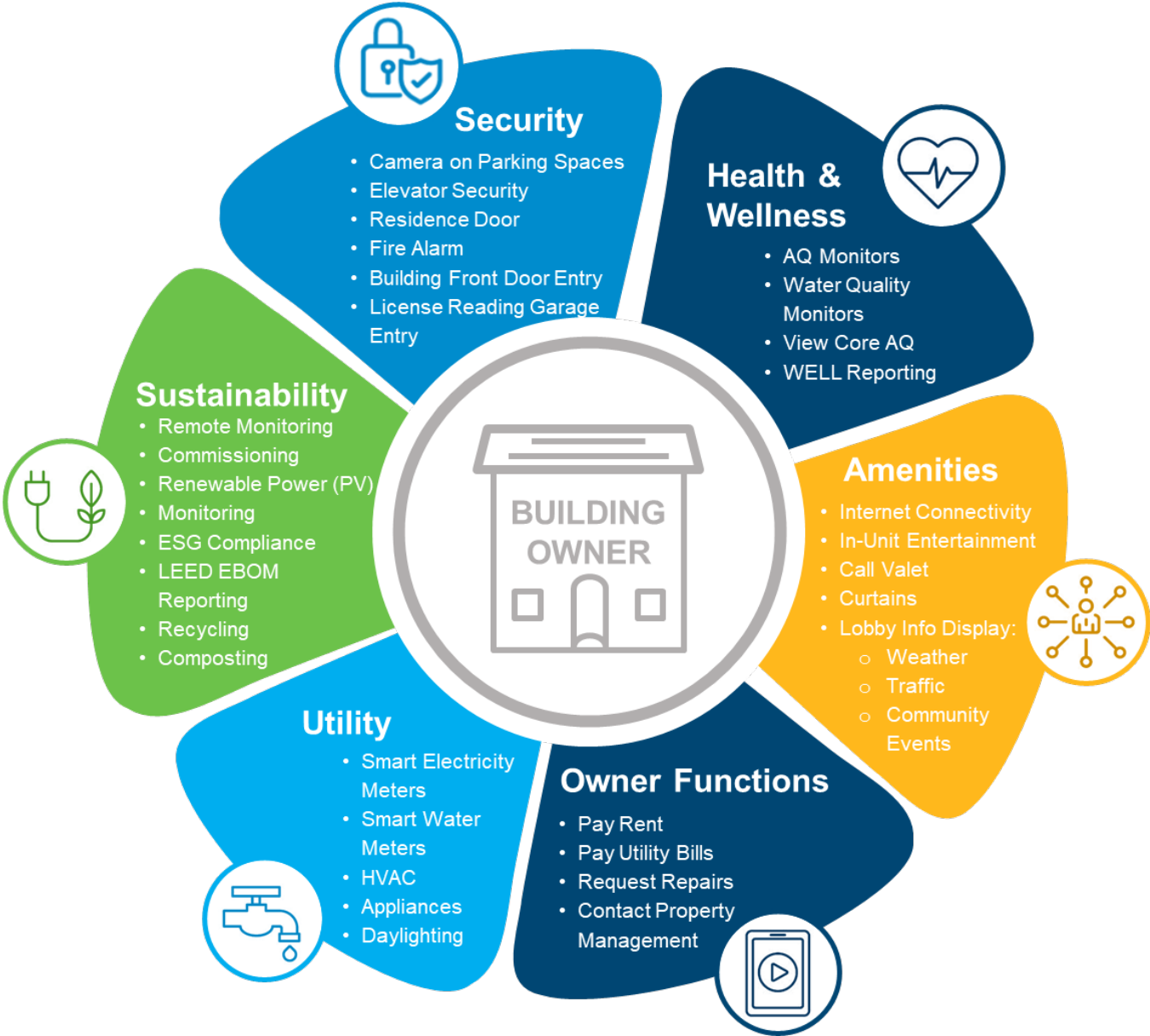
Applications of AI in Healthcare



Next-Generation Smart Buildings

Incorporating numerous building technologies into our designs as they become network-capable, giving building owners the benefit of better building management.

Examples of smart-enabled systems include HVAC, lighting, temperature sensing, window shading, security, audio-visual systems, and health monitoring.



Digital Twins

Digital Twins are virtual representations of the real world that incorporate physical objects, processes, relationships, and behaviors.

Digital twins are used to represent accurate historical state, to observe and monitor performance, and to explore or predict future state.



Types of Digital Twins

LEVEL 1: DESCRIPTIVE

The descriptive twin is a visual replica with live, editable design and construction data, including 3D models and BIM.

LEVEL 2: INFORMATIVE

The informative twin uses increased integration with sensors and operations data for insights at any given time.

LEVEL 3: PREDICTIVE

The predictive twin captures real-time data, contextual data, and analytics to identify potential issues.

LEVEL 4: COMPREHENSIVE

The comprehensive twin leverages advanced modeling and simulation for potential future scenarios as well as prescriptive analytics and recommendations.

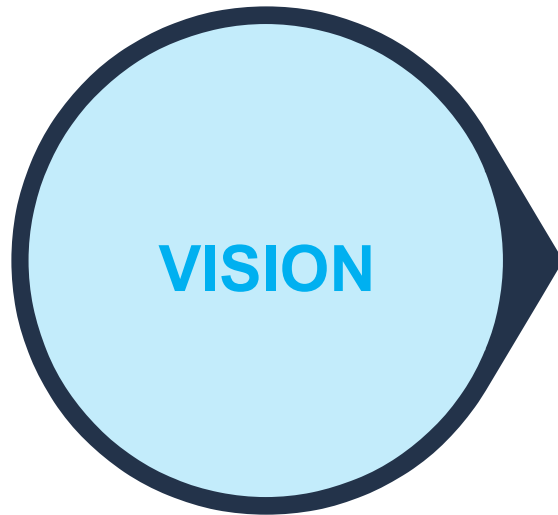
LEVEL 5: AUTONOMOUS

The autonomous twin has the ability to learn and make decisions through artificial intelligence, while using advanced algorithms for simulation and 3D visualization.

Technology Transformation

Given that healthcare is largely a human endeavor, there are practical limits to just how “smart” and autonomous a healthcare system will become.

Understand the Client's Vision



- Patient Experience
- Culture



- Registration
- Clinical Collaboration



- Kiosks, Tablets, Apps
- Mobile Communications Devices

Interactive Patient System

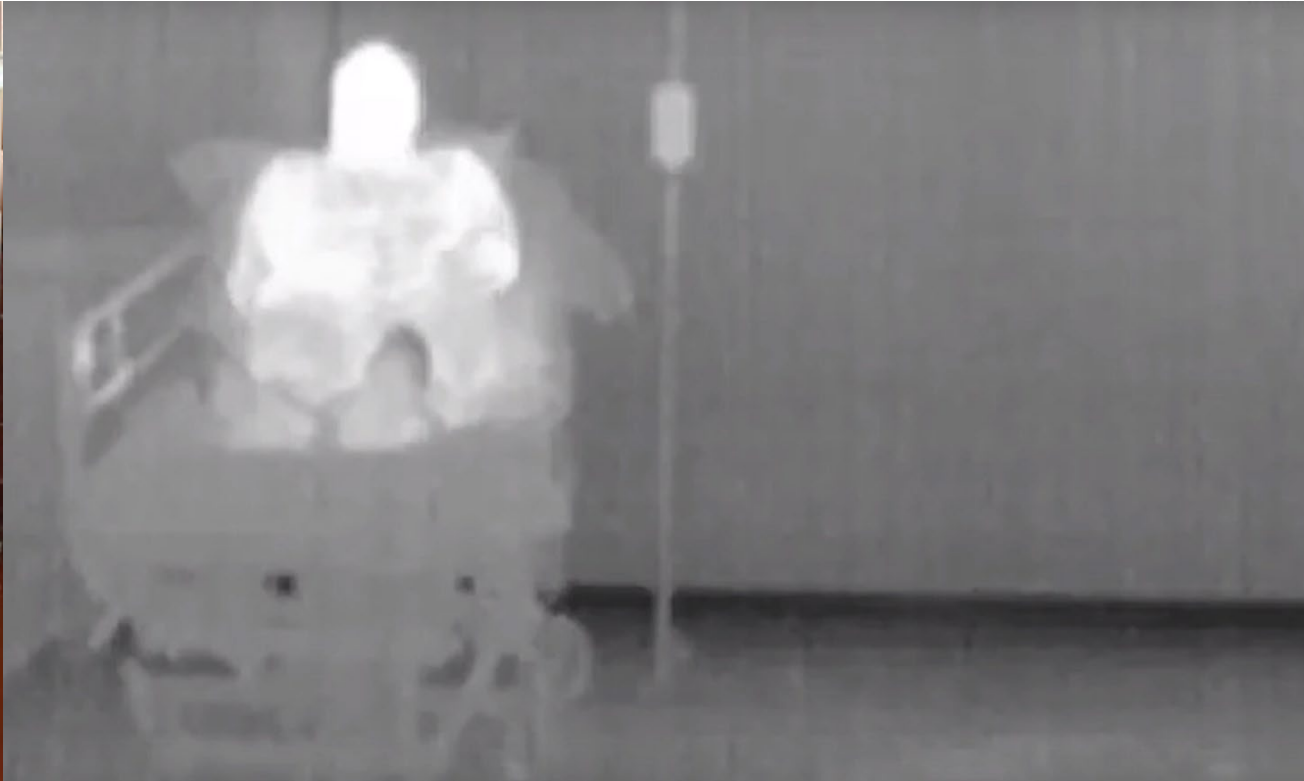
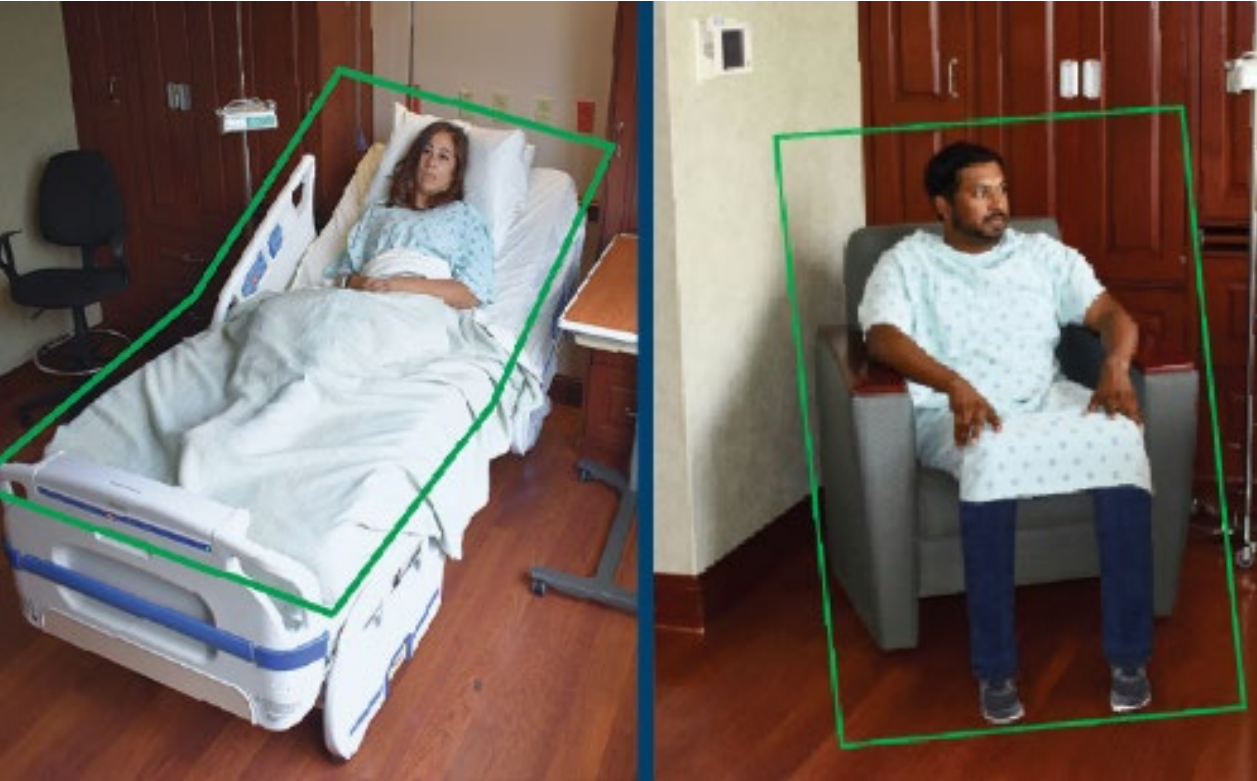
- Interactive TV
- Digital Screen Wall (footwall)
- iPad or Surface at bedside to order Meals
- Digital Whiteboard
- Camera in room for telehealth & virtual visitation
- Temperature, Lighting and Window Shade control
- Patient Status Monitor (outside room)



Virtual Care



Patient Monitoring



Real Time Locating Systems

Med Surg Room 4311
ALLEN, RONALD (RON) Phone: 800-247-6811
Welcome to 4 West Tue Jan 15th 2017 9:54 PM
Your Caregivers:

RN Heather B
CNA Diane S

Providers:
Dr. Morrow - Attending

Daily Plan:
Physical therapy

Activity:
1 person a
Favors left

Pain Med

Safety Plan:
Fall Risk
Request help to get up

Last Pain Medication Taken:
Vicodin 9:00 AM

Next Pain Medication Available:
1:00 PM

Blood Sugar:
219 @ 01/15/2017 5:30 PM

New Medications:
Vicodin - Pain

Diet:
Carbohydrate controlled diet

- The skill to heal. The spirit to care. -



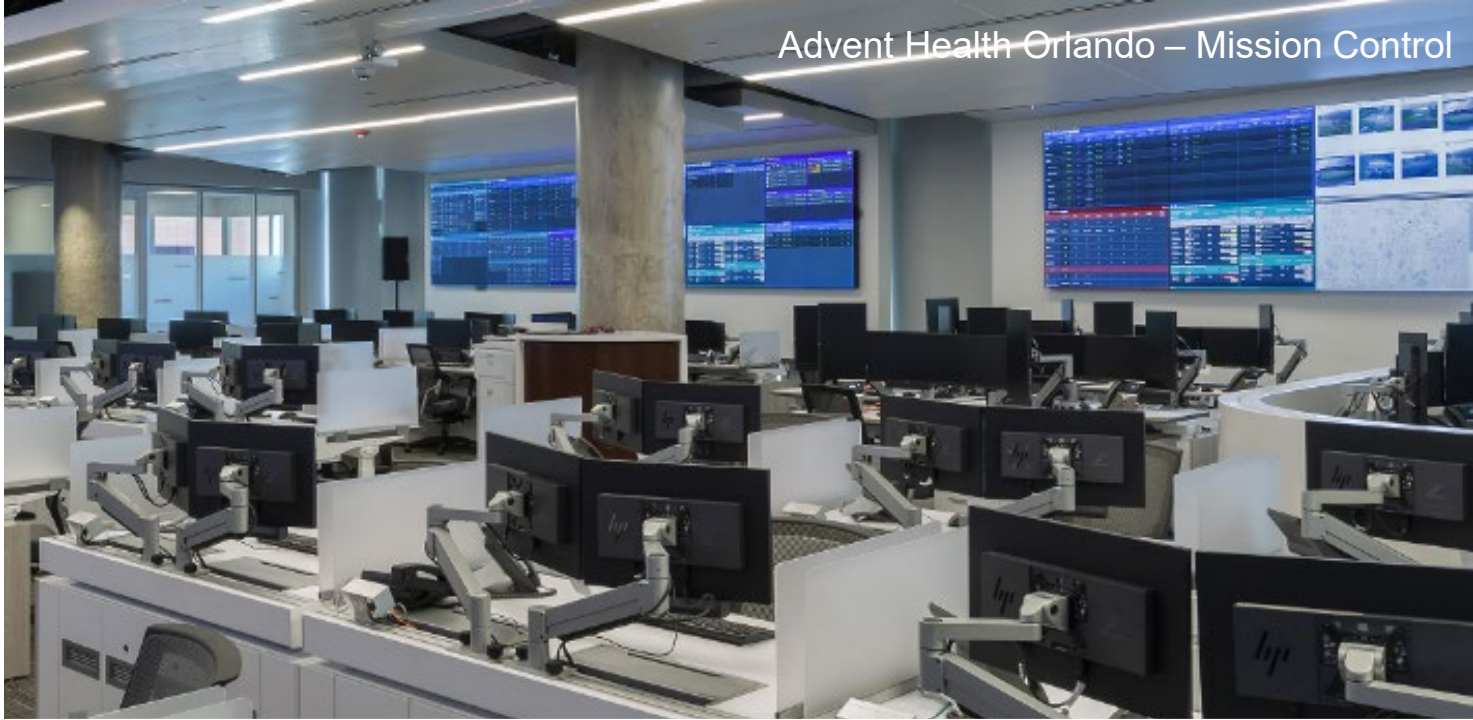
Patient Safety/ Advanced Security Screening

- AI enabled screening
- No need to remove bags
- Integrations with access control and video management solutions
- Portals can be leased



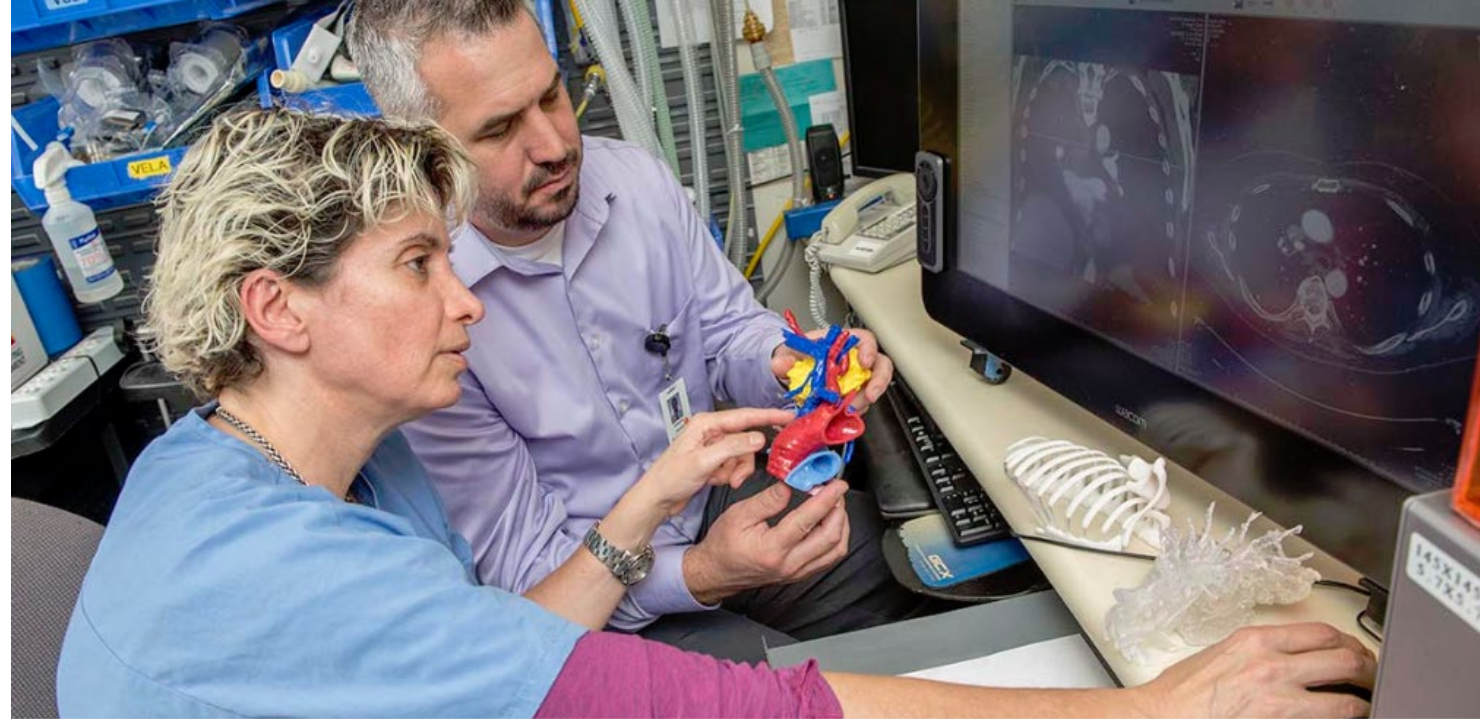
Clinical Command Center

- Clinical Decision Support
- Throughput Management
- Resource Allocation
- Remote Care
- Artificial Intelligence



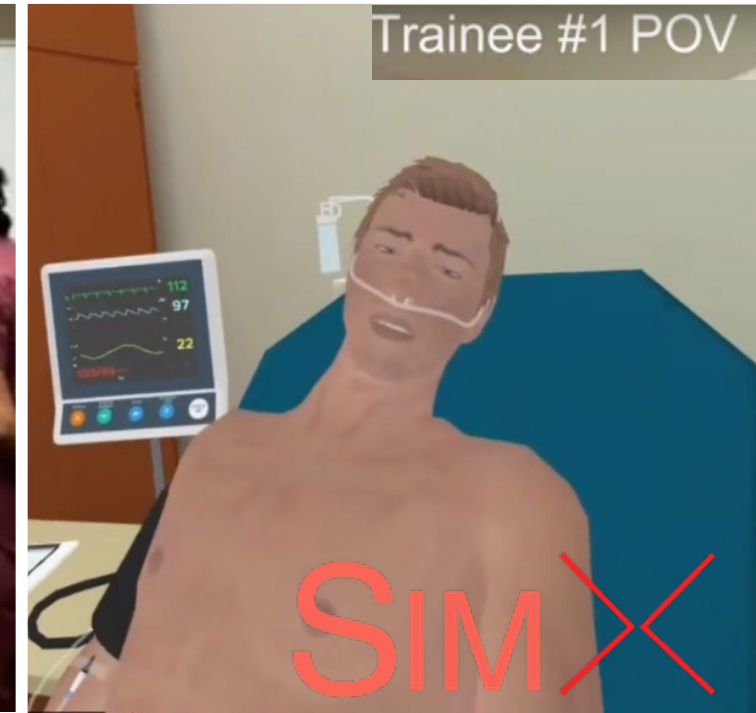
3D Printing

- Pre-surgical planning
- Custom joints and implants
- 3D Printing clean rooms

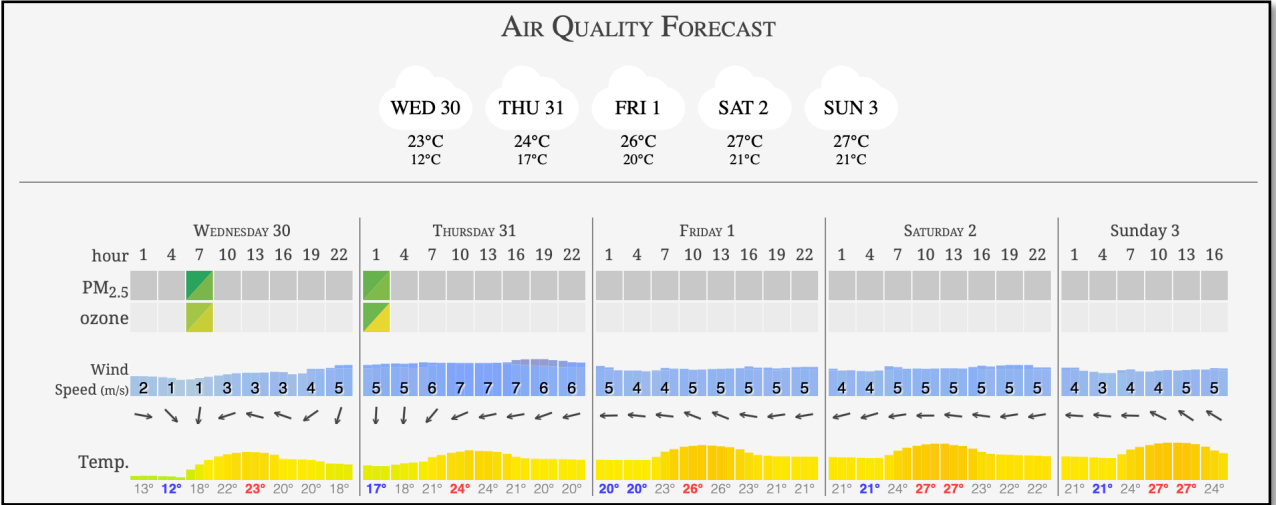
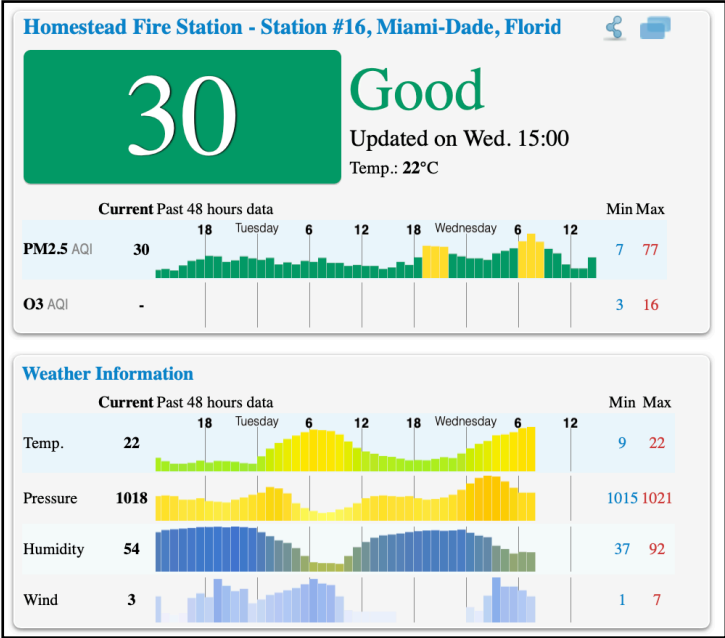
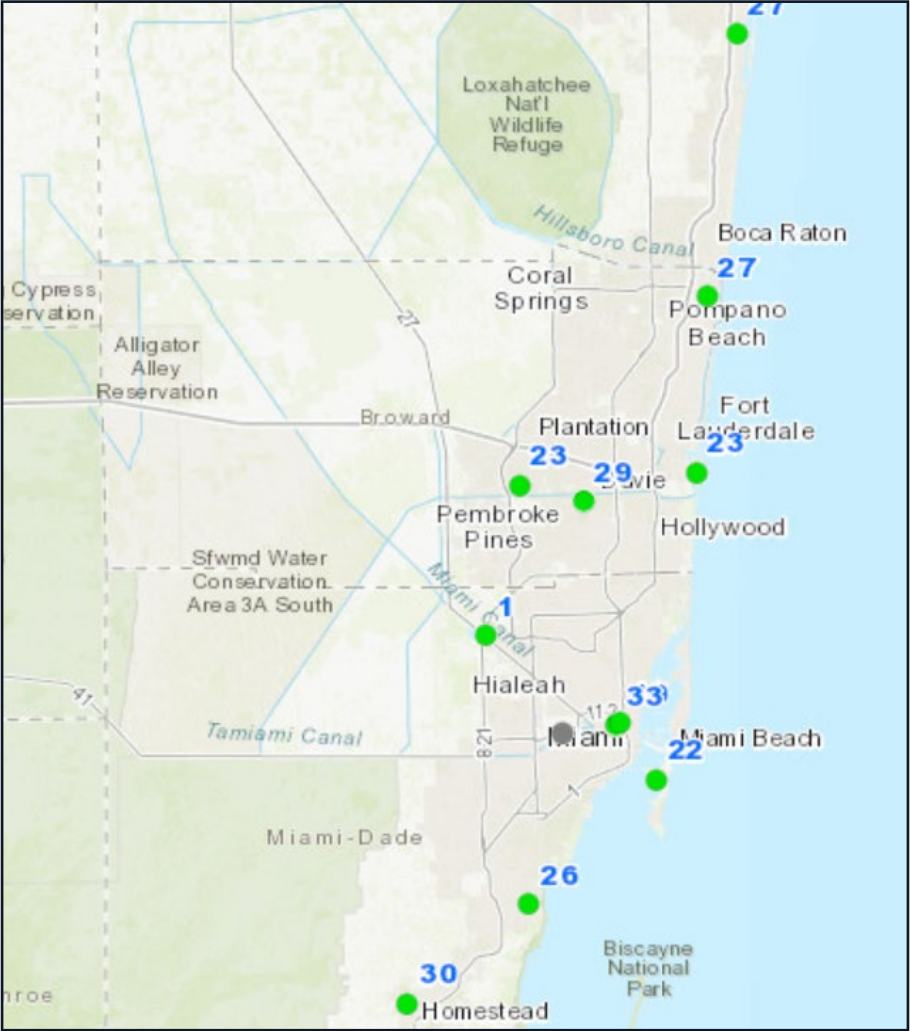


AR/VR Clinical Training

- Clinical Training
- Pre-Surgical Planning
- Portable or Fixed



WELL Buildings



WELL Buildings

AWAIR Omni

Now Available

Omni tracks the quality of your indoor air and lets you know the moment your air quality is unsafe or unhealthy.

Omni is designed specifically for business. It maintains Awair's focus on elegant aesthetics while providing features and benefits to help your business thrive.



Hide Display

CO₂

How to Implement Future Ready Tech Solutions

How We Get It Done

- Visioning
- Programming
- (Delegated) Design
- Target Budgeting
- Lessons Learned

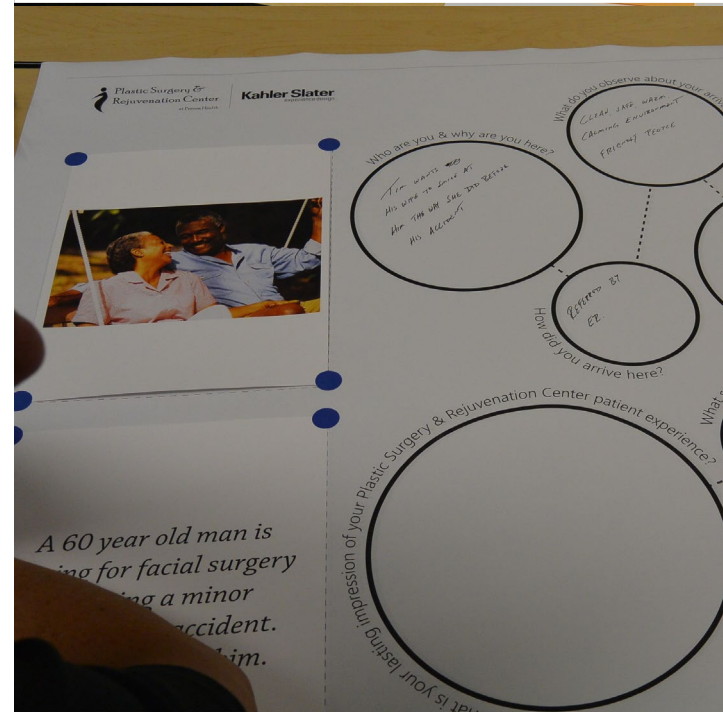


Organizational Silos



Visioning

- Mission
- Define Value & Align Goals
- Map Ideal Experiences
- Define Measurable Goals
- Strategies to Close the Gap
- Commitment
 - ⑩ What is the R.O.I?
 - ⑩ Costs more to add later
 - ⑩ Operational \$/sf

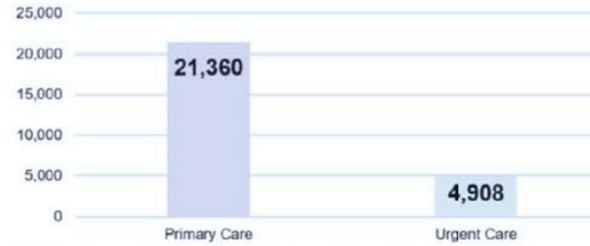


Programming

- What Space do we need?
- Clinical Volumes + Operations = Key Rooms
- Operational Narrative

DATA VALIDATION EXAMPLE

PRIMARY CLINIC Volumes and Key Room Needs

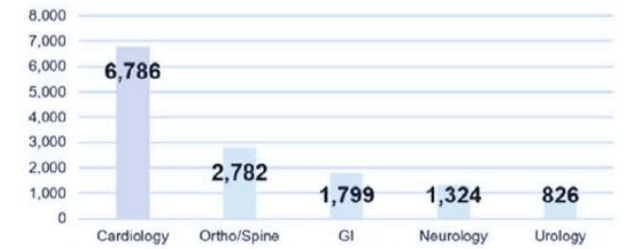


Source: Advisory Board Market Projections. Assumes 20% Market Share Capture.

KEY ROOM NEED BY CLINIC MODALITY (2030)

Modality	2030 Volumes	Avg LOS of Exam Visit	Utilization Assumption	Key Room Need
Primary Care Clinics	21,360	30 min	70%	8
Urgent Care Clinic Visits*	4,908	45-60 min	70%	2 to 3

SPECIALTY CLINIC Volumes and Key Room Needs



Source: Advisory Board Market Projections. Assumes 20% Market Share Capture.

KEY ROOM NEED BY CLINIC MODALITY (2030)

Modality	2030 Volumes	Avg LOS of Exam Visit	Utilization Assumption	Key Room Need
Cardiology Clinic Visits	6,786	30 min	70%	4
Flex Clinic Visits	6,731	30 min	70%	4

CLINICS

Modality	Key Room Need	New DGSF Space Requirement
Primary/Urgent Care	10 to 11	5,000
Cardiology	4	2,400
Nephrology/Internal Medicine	4	2,400
6 Infusion Chairs	1	2,700
Ortho/Neuro/GI/Urology	3	1,800
Procedure Rooms	2	600

DIAGNOSTIC IMAGING

Modality	Key Room Need	New DGSF Space Requirement
X-Ray	3	4,500
CT**	2	2,000
Ultrasound	3	3,600
MRI**	2	2,500
Mammography	1	1,000

STRESS LAB

Modality	Key Room Need	New DGSF Space Requirement
Echo	2	1,700

Total DGSF 45,700
Total BGSF ~55,000

*These DGSF includes dedicated changing areas, associated exam rooms, dedicated equipment rooms, simulation rooms, small procedure rooms, some imaging, and other typical staff support spaces (clean/sterile/medication).
**These include expansion for CT (2,000 sq ft) and MRI (2,500 sq ft).

PUBLIC AMENITIES STAFF SUPPORT

Modality	New DGSF Space Requirement
Lobby/Registrations	1,500
Cafe	1,500
Administrative	1,800
Staff Support	600

LAB

Modality	New DGSF Space Requirement
Laboratory Services	2,000

PHARMACY

Modality	New DGSF Space Requirement
Retail Pharmacy	2,000

BUILDING SUPPORT

Modality	New DGSF Space Requirement
Central Supply/Dock	1,800
Facilities/Maintenance	900
Mechanical	1,800

(Delegated) Design

Create simple schematics, narratives and/or Performance Specifications which are detailed and executed by the vendor.

- DAS
- Nurse Call
- Security Cameras
- Pneumatic Tube System
- RTLS



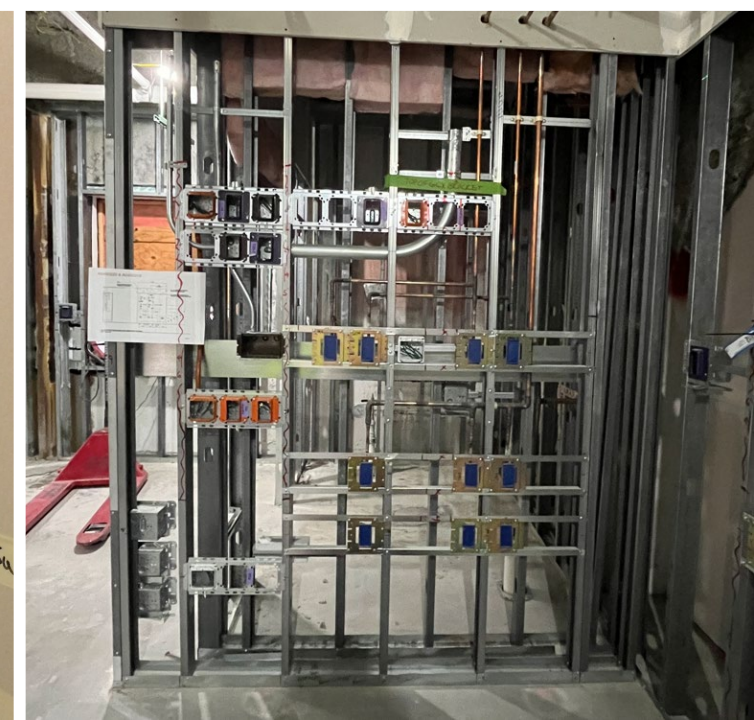
Budget

- Construction Budget AND Owner Budget ("soft costs")
- Engage the right people
 - Technology lingo is confusing to those outside of IT
- Software & System Integration
- Training
- Pilot Programs



Lesson Learned

- ❑ Factory or Site Tours
- ❑ Full Scale Mockups
- ❑ Virtual Reality
- ❑ Simulations / "sandbox"



Discussion

Incorporating Smart Building
Technology to Gain Efficiencies